# ARL University Law Libraries 

Tables 42-48

Table 42：Filled Positions；Average，Median，and Beginning Salaries；and Average Years of Experience in ARL University Law Libraries，FY 2011－2012

| Institution | Filled <br> Positions | Average Salary | Median Salary | Beginning Salary | Average Yrs． Exp． |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Alberta | 3 | $\ddagger$ | $\ddagger$ | 56，667 | 28.3 |
| Arizona | 9 | 64，734 | 62，671 | 55，000 | 17.2 |
| Arizona State | 6 | 67，330 | 70，000 | 50，000 | 24.8 |
| Boston | 12 | 75，309 | 72，300 | 55，000 | 17.4 |
| Boston College | 15 | 72，433 | 68，330 | 44，050 | 17.2 |
| British Columbia | 3 | $\ddagger$ | キ | 55，258 | 24.7 |
| Calgary | 2 | $\ddagger$ | $\ddagger$ | 57，919 | 14.5 |
| California，Davis | 7 | 76，418 | 72，300 | 46，164 | 20.6 |
| California，Irvine | 6 | 88，973 | 82，524 | 46，164 | 12.5 |
| California，Los Angeles | 16 | 80，883 | 87，887 | 46，164 | 15.9 |
| Case Western Reserve | 12 | 70，456 | 69，500 | 35，700 | 21.3 |
| Cincinnati | 8 | 67，567 | 62，340 | 50，000 | 17.8 |
| Colorado | 7 | 68，285 | 58，603 | 45，000 | 18.1 |
| Columbia | 17 | 80，863 | 73，298 | 60，000 | 14.6 |
| Connecticut | 8 | 78，303 | 77，706 | 41，875 | 20.9 |
| Cornell | 8 | 81，310 | 75，013 | 61，000 | 15.6 |
| Duke | 11 | 71，485 | 64，450 | 61，000 | 15.6 |
| Emory | 11 | 60，653 | 58，766 | 42，000 | 12.0 |
| Florida | 8 | 58，379 | 53，162 | 50，000 | 12.8 |
| Florida State | 9 | 56，168 | 54，329 | 50，000 | 20.0 |
| George Washington | 21 | 93，002 | 85，983 | 50，000 | 17.2 |
| Georgetown | 27 | 85，347 | 78，415 | 54，000 | 13.6 |
| Georgia | 8 | 56，448 | 55，752 | 57，500 | 12.0 |
| Harvard | 48 | 81，990 | 77，472 | 59，691 | 13.8 |
| Hawaii | 6 | 85，440 | 82，392 | 57，504 | 13.7 |
| Houston | 13 | 56，004 | 52，676 | 58，000 | 16.8 |
| Howard | 8 | 54，479 | 53，520 | 51，000 | 22.5 |
| Illinois，Urbana | 10 | 63，325 | 64，129 | 53，500 | 16.0 |
| Indiana | 9 | 72，526 | 68，533 | 40，400 | 21.4 |
| Iowa | 15 | 76，977 | 76，075 | 43，000 | 22.1 |
| Kansas | 6 | 52，143 | 52，555 | 41，500 | 9.2 |
| Kentucky | 7 | 55，073 | 52，775 | 50，000 | 11.4 |
| Louisiana State | 9 | 57，380 | 55，846 | 42，500 | 18.8 |
| Louisville | 6 | 61，855 | 61，729 | 38，000 | 21.3 |
| McGill | 4 | $\ddagger$ | $\ddagger$ | 49，930 | 16.8 |
| Manitoba | 3 | キ | キ | 49，743 | 30.3 |
| Miami | 12 | 59，491 | 59，876 | 45，000 | 17.7 |
| Michigan | 9 | 86，620 | 87，927 | 49，000 | 18.7 |
| Minnesota | 13 | 79，779 | 77，673 | 44，000 | 19.8 |
| Missouri | 8 | 55，073 | 57，327 | 40，000 | 14.6 |
| Montreal | 4 | $\ddagger$ | キ | 54，076 | 13.8 |
| Nebraska | 6 | 65，180 | 60，393 | 45，000 | 16.7 |

Table 42：Filled Positions；Average，Median，and Beginning Salaries；and Average Years of Experience in ARL University Law Libraries，FY 2011－2012

| Institution | Filled <br> Positions | Average Salary | Median Salary | Beginning Salary | Average Yrs． Exp． |
| :---: | :---: | :---: | :---: | :---: | :---: |
| New Mexico | 8 | 69，996 | 69，760 | 50，000 | 13.6 |
| New York | 19 | 81，352 | 77，686 | 60，000 | 23.6 |
| North Carolina | 12 | 68，735 | 65，268 | 57，000 | 16.2 |
| Northwestern | 10 | 64，948 | 60，598 | 50，000 | 22.8 |
| Notre Dame | 14 | 72，110 | 67，825 | 44，000 | 19.1 |
| Ohio State | 7 | 67，788 | 59，993 | 46，000 | 11.7 |
| Oklahoma | 7 | 59，551 | 52，852 | 42，000 | 16.9 |
| Oregon | 7 | 57，483 | 55，923 | 42，000 | 16.4 |
| Ottawa | 3 | キ | キ | 50，111 | 23.7 |
| Pennsylvania | 14 | 69，684 | 67，800 | 45，000 | 17.3 |
| Pennsylvania State | 9 | 71，808 | 69，586 | 57，000 | 21.7 |
| Queen＇s | 3 | キ | $\ddagger$ | 53，842 | 11.7 |
| Rutgers－Newark | 6 | 69，919 | 79，773 | 62，000 | 19.2 |
| Rutgers－Camden | 8 | 80，884 | 68，983 | 67，500 | 22.1 |
| Saskatchewan | 2 | $\ddagger$ | $\ddagger$ | 57，839 | 19.0 |
| South Carolina | 8 | 66，342 | 67，750 | 50，000 | 18.8 |
| Southern Illinois | 4 | $\ddagger$ | キ | 50，000 | 8.0 |
| Suny－Buffalo | 10 | 72，770 | 72，791 | 55，000 | 16.3 |
| Syracuse | 10 | 58，823 | 55，631 | 46，700 | 15.4 |
| Temple | 10 | 63，848 | 53，203 | 43，500 | 25.1 |
| Tennessee | 8 | 58，966 | 55，998 | 45，000 | 12.0 |
| Texas | 14 | 67，223 | 57，057 | 42，000 | 16.1 |
| Texas Tech | 8 | 60，073 | 56，312 | 50，000 | 10.0 |
| Toronto | 6 | 90，595 | 95，584 | 54，524 | 13.8 |
| Tulane | 8 | 62，911 | 60，940 | 45，000 | 17.1 |
| Utah | 8 | 56，402 | 52，530 | 41，500 | 18.5 |
| Vanderbilt | 5 | 69，663 | 61，994 | 41，500 | 18.8 |
| Virginia | 13 | 70，592 | 64，650 | 63，500 | 16.9 |
| Washington | 16 | 71，318 | 65，496 | 61，000 | 22.5 |
| Washington U．－St．Louis | 10 | 65，037 | 60，409 | 50，000 | 20.9 |
| Wayne State | 5 | 61，830 | 57，360 | 45，600 | 20.2 |
| Western Ontario | 3 | $\ddagger$ | $\ddagger$ | 53，925 | 16.3 |
| Wisconsin | 12 | 67，501 | 63，725 | 40，526 | 25.1 |
| Yale | 20 | 85，636 | 78，000 | 49，500 | 17.0 |
| York | 5 | 97，812 | 101，244 | 48，931 | 17.2 |

[^0]| Rank | Institution | Salary | Rank | Institution | Salary |
| ---: | :--- | ---: | ---: | :--- | :--- |
| 1 | Rutgers, Newark | 67,500 | 30 | Texas Tech | 50,000 |
| 2 | Virginia | 63,500 | 30 | Washington U.-St. Louis | 50,000 |
| 3 | Rutgers, Camden | 62,000 | 42 | McGill | 49,930 |
| 4 | Cornell | 61,000 | 43 | Manitoba | 49,743 |
| 4 | Duke | 61,000 | 44 | Yale | 49,500 |
| 4 | Washington | 61,000 | 45 | Michigan | 49,000 |
| 7 | Columbia | 60,000 | 46 | York | 48,931 |
| 7 | New York University | 60,000 | 47 | Syracuse | 46,700 |
| 9 | Harvard | 59,691 | 48 | California, Davis | 46,164 |
| 10 | Houston | 58,000 | 48 | California, Irvine | 46,164 |
| 11 | Calgary | 57,919 | 48 | California, Los Angeles | 46,164 |
| 12 | Saskatchewan | 57,839 | 51 | Ohio State | 46,000 |
| 13 | Hawaii | 57,504 | 52 | Wayne State | 45,600 |
| 14 | Georgia | 57,500 | 53 | Colorado | 45,000 |
| 15 | North Carolina | 57,000 | 53 | Miami | 45,000 |
| 15 | Pennsylvania State | 57,000 | 53 | Nebraska | 45,000 |
| 17 | Alberta | 56,667 | 53 | Pennsylvania | 45,000 |
| 18 | British Columbia | 55,258 | 53 | Tennessee | 45,000 |
| 19 | Arizona | 55,000 | 53 | Tulane | 45,000 |
| 19 | Boston University | 55,000 | 59 | Boston College | 44,050 |
| 19 | SUNY Buffalo | 55,000 | 60 | Minnesota | 44,000 |
| 22 | Toronto | 54,524 | 60 | Notre Dame | 44,000 |
| 23 | Montreal | 54,076 | 62 | Temple | 43,500 |
| 24 | Georgetown | 54,000 | 63 | Iowa | 43,000 |
| 25 | Western Ontario | 53,925 | 64 | Louisiana State | 42,500 |
| 26 | Queen's | 53,842 | 65 | Emory | 42,000 |
| 27 | Illinois, Urbana | 53,500 | 65 | Oklahoma | 42,000 |
| 28 | Howard | 51,000 | 65 | Oregon | 42,000 |
| 29 | Ottawa | 50,111 | 65 | Texas | 42,000 |
| 30 | Arizona State | 50,000 | 69 | Connecticut | 41,875 |
| 30 | Cincinnati | 50,000 | 70 | Kansas | 41,500 |
| 30 | Florida | 50,000 | 70 | Utah | 41,500 |
| 30 | Florida State | 50,000 | 70 | Vanderbilt | 41,500 |
| 30 | George Washington | 50,000 | 73 | Wisconsin | 40,526 |
| 30 | Kentucky | 50,000 | 74 | Indiana | 40,400 |
| 30 | New Mexico | 50,000 | 75 | Missouri | 40,000 |
| 30 | Northwestern | 50,000 | 76 | Louisville | 38,000 |
| 30 | South Carolina | 50,000 | 77 | Case Western Reserve | 35,700 |
| 30 | Southern Illinois | 50,000 |  |  |  |
|  |  |  |  |  |  |

Beginning salary figures represent officially designated base, not necessarily salaries of actual incumbents.
Canadian salaries are expressed in US dollars.

Rank Order Table, FY 2011-2012

| Rank | Institution | Salary | Rank | Institution | Salary |
| ---: | :--- | ---: | ---: | :--- | ---: |
| 1 | York | 101,244 | 40 | Louisville | 61,729 |
| 2 | Toronto | 95,584 | 41 | Tulane | 60,940 |
| 3 | Michigan | 87,927 | 42 | Northwestern | 60,598 |
| 4 | California, Los Angeles | 87,887 | 43 | Washington U.-St. Louis | 60,409 |
| 5 | George Washington | 85,983 | 44 | Nebraska | 60,393 |
| 6 | California, Irvine | 82,524 | 45 | Ohio State | 59,993 |
| 7 | Hawaii | 82,392 | 46 | Miami | 59,876 |
| 8 | Rutgers, Camden | 79,773 | 47 | Emory | 58,766 |
| 9 | Georgetown | 78,415 | 48 | Colorado | 58,603 |
| 10 | Yale | 78,000 | 49 | Wayne State | 57,360 |
| 11 | Connecticut | 77,706 | 50 | Missouri | 57,327 |
| 12 | New York University | 77,686 | 51 | Texas | 57,057 |
| 13 | Minnesota | 77,673 | 52 | Texas Tech | 56,312 |
| 14 | Harvard | 77,472 | 53 | Tennessee | 55,998 |
| 15 | Iowa | 76,075 | 54 | Oregon | 55,923 |
| 16 | Cornell | 75,013 | 55 | Louisiana State | 55,846 |
| 17 | Columbia | 73,298 | 56 | Georgia | 55,752 |
| 18 | SUNY Buffalo | 72,791 | 57 | Syracuse | 55,631 |
| 19 | Boston University | 72,300 | 58 | Florida State | 54,329 |
| 19 | California, Davis | 72,300 | 59 | Howard | 53,520 |
| 21 | Arizona State | 70,000 | 60 | Temple | 53,203 |
| 22 | New Mexico | 69,760 | 61 | Florida | 53,162 |
| 23 | Pennsylvania State | 69,586 | 62 | Oklahoma | 52,852 |
| 24 | Case Western Reserve | 69,500 | 63 | Kentucky | 52,775 |
| 25 | Rutgers, Newark | 68,983 | 64 | Houston | 52,676 |
| 26 | Indiana | 68,533 | 65 | Kansas | 52,555 |
| 27 | Boston College | 68,330 | 66 | Utah | 52,530 |
| 28 | Notre Dame | 67,825 |  | Alberta | $*$ |
| 29 | Pennsylvania | 67,800 |  | British Columbia | $*$ |
| 30 | South Carolina | 67,750 |  | Calgary | $*$ |
| 31 | Washington | 65,496 |  | McGill | $*$ |
| 32 | North Carolina | 65,268 |  | Manitoba | $*$ |
| 33 | Virginia | 64,650 |  | Montreal | $*$ |
| 34 | Duke | 64,450 |  | Ottawa | $*$ |
| 35 | Illinois, Urbana | 64,129 |  | Queen's | $*$ |
| 36 | Wisconsin | 63,725 |  | Saskatchewan | $*$ |
| 37 | Arizona | 62,671 |  | Southern Illinois | $*$ |
| 38 | Cincinnati | 62,340 |  | Western Ontario |  |
| 39 | Vanderbilt | 61,994 |  |  | $*$ |

Salaries of directors are not included in the calculation of medians.
Alberta, British Columbia, Calgary, McGill, Manitoba, Montreal, Ottawa, Queen's, Saskatchewan, Southern Illinois, and Western Ontario are not ranked because they reported four or fewer individuals.
Canadian salaries are expressed in US dollars.

Table 45: Average Professional Salaries in ARL University Law Libraries
Rank Order Table, FY 2011-2012

| Rank | Institution | Salary | Rank | Institution | Salary |
| ---: | :--- | ---: | ---: | :--- | ---: |
| 1 | York | 97,812 | 40 | South Carolina | 66,342 |
| 2 | George Washington | 93,002 | 41 | Nebraska | 65,180 |
| 3 | Toronto | 90,595 | 42 | Washington U.-St. Louis | 65,037 |
| 4 | California, Irvine | 88,973 | 43 | Northwestern | 64,948 |
| 5 | Michigan | 86,620 | 44 | Arizona | 64,734 |
| 6 | Yale | 85,636 | 45 | Temple | 63,848 |
| 7 | Hawaii | 85,440 | 46 | Illinois, Urbana | 63,325 |
| 8 | Georgetown | 85,347 | 47 | Tulane | 62,911 |
| 9 | Harvard | 81,990 | 48 | Louisville | 61,855 |
| 10 | New York University | 81,352 | 49 | Wayne State | 61,830 |
| 11 | Cornell | 81,310 | 50 | Emory | 60,653 |
| 12 | Rutgers, Newark | 80,884 | 51 | Texas Tech | 60,073 |
| 13 | California, Los Angeles | 80,883 | 52 | Oklahoma | 59,551 |
| 14 | Columbia | 80,863 | 53 | Miami | 59,491 |
| 15 | Minnesota | 79,779 | 54 | Tennessee | 58,966 |
| 16 | Connecticut | 78,303 | 55 | Syracuse | 58,823 |
| 17 | Iowa | 76,977 | 56 | Florida | 58,379 |
| 18 | California, Davis | 76,418 | 57 | Oregon | 57,483 |
| 19 | Boston University | 75,309 | 58 | Louisiana State | 57,380 |
| 20 | SUNY Buffalo | 72,770 | 59 | Georgia | 56,448 |
| 21 | Indiana | 72,526 | 60 | Utah | 56,402 |
| 22 | Boston College | 72,433 | 61 | Florida State | 56,168 |
| 23 | Notre Dame | 72,110 | 62 | Houston | 56,004 |
| 24 | Pennsylvania State | 71,808 | 63 | Missouri | 55,073 |
| 25 | Duke | 71,485 | 64 | Kentucky | 55,073 |
| 26 | Washington | 71,318 | 65 | Howard | 54,479 |
| 27 | Virginia | 70,592 | 66 | Kansas | 52,143 |
| 28 | Case Western Reserve | 70,456 |  | Alberta | $*$ |
| 29 | New Mexico | 69,996 |  | British Columbia | $*$ |
| 30 | Rutgers, Camden | 69,919 |  | Calgary | $*$ |
| 31 | Pennsylvania | 69,684 |  | McGill | $*$ |
| 32 | Vanderbilt | 69,663 |  | Manitoba | $*$ |
| 33 | North Carolina | 68,735 |  | Montreal | $*$ |
| 34 | Colorado | 68,285 |  | Ottawa | $*$ |
| 35 | Ohio State | 67,788 |  | Queen's | $*$ |
| 36 | Cincinnati | 67,567 |  | Saskatchewan | $*$ |
| 37 | Wisconsin | 67,501 |  | Southern Illinois |  |
| 38 | Arizona State | 67,330 |  | Western Ontario | $*$ |
| 3 | 67,223 |  |  | $*$ |  |

Salaries of directors are not included in the calculation of medians.
Alberta, British Columbia, Calgary, McGill, Manitoba, Montreal, Ottawa, Queen's, Saskatchewan, Southern Illinois, and Western Ontario are not ranked because they reported four or fewer individuals.
Canadian salaries are expressed in US dollars.

Table 46: Number and Average Salaries of ARL University Law Librarians by Position and Sex, FY 2011-2012

| Position | Women |  | Men |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Salary | No. | Salary | No. | Salary | No. |
| Head, Law | \$156,685 | 42 | \$158,353 | 33 | \$157,419 | 75 |
| Associate Director | 103,486 | 33 | 100,866 | 19 | 102,529 | 52 |
| Assistant Director | 87,633 | 32 | 88,578 | 16 | 87,948 | 48 |
| Functional Specialist | 61,724 | 22 | 72,589 | 32 | 68,163 | 54 |
| Subject Specialist | 67,729 | 21 | 71,960 | 7 | 68,787 | 28 |
| Dept. Head: |  |  |  |  |  |  |
| Acquisitions | 68,204 | 27 | 69,573 | 9 | 68,546 | 36 |
| Reference | 79,851 | 17 | 76,602 | 7 | 78,903 | 24 |
| Cataloging | 71,165 | 23 | 71,188 | 5 | 71,169 | 28 |
| Serials | $\ddagger$ | 6 | $\ddagger$ | 1 | 75,156 | 7 |
| Documents/Maps | $\ddagger$ | 7 | $\ddagger$ | 2 | 68,663 | 9 |
| Circulation | 64,292 | 19 | 63,790 | 8 | 64,143 | 27 |
| Rare Books/Manuscripts | 92,273 | 4 | . |  | 92,273 | 4 |
| Computer Systems | $\ddagger$ | 2 | $\ddagger$ | 4 | 76,034 | 6 |
| Other | 75,119 | 17 | 69,440 | 11 | 72,888 | 28 |
| Reference: |  |  |  |  |  |  |
| Over 14 years experience | 77,141 | 48 | 75,899 | 23 | 76,739 | 71 |
| 10 to 14 years experience | 65,580 | 16 | 63,817 | 11 | 64,862 | 27 |
| 5 to 9 years experience | 65,031 | 35 | 64,378 | 25 | 64,759 | 60 |
| Under 5 years experience | 62,844 | 45 | 59,933 | 23 | 61,859 | 68 |
| Cataloging: |  |  |  |  |  |  |
| Over 14 years experience | 65,652 | 22 | 75,508 | 6 | 67,764 | 28 |
| 10 to 14 years experience | $\ddagger$ | 4 | $\ddagger$ | 1 | 62,053 | 5 |
| 5 to 9 years experience | 63,232 | 4 | - |  | 63,232 | 4 |
| Under 5 years experience | $\ddagger$ | 3 | $\ddagger$ | 3 | 57,736 | 6 |
| Other: |  |  |  |  |  |  |
| Over 14 years experience | 67,001 | 16 | 68,128 | 4 | 67,226 | 20 |
| 10 to 14 years experience | $\ddagger$ | 3 | $\ddagger$ | 3 | 58,739 | 6 |
| 5 to 9 years experience | $\ddagger$ | 5 | $\ddagger$ | 3 | 56,558 | 8 |
| Under 5 years experience | 53,843 | 9 | 52,948 | 4 | 53,567 | 13 |
| All Positions | \$79,452 | 482 | \$83,503 | 260 | \$80,872 | 742 |

Canadian salaries are expressed in US dollars.
$\ddagger$ Salary data are not published when fewer than four individuals are involved in either category.
. No positions were reported in this category.

Table 47: Number and Average Years of Experience of ARL University Law Librarians by Position And Sex, FY 2011-2012

|  | Women |  | Men |  | Total |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Position | Years | No. | Years | No. | Years | No. |
| Head, Law | 28.8 | 42 | 25.3 | 33 | 27.3 | 75 |
| Associate Director | 23.1 | 33 | 21.3 | 19 | 22.4 | 52 |
| Assistant Director | 22.7 | 32 | 20.4 | 16 | 21.9 | 48 |
| Functional Specialist | 11.1 | 22 | 12.3 | 32 | 11.8 | 54 |
| Subject Specialist | 17.6 | 21 | 18.0 | 7 | 17.7 | 28 |
|  |  |  |  |  |  |  |
| Dept. Head: |  |  |  |  |  |  |
| $\quad$ Acquisitions | 22.3 | 27 | 16.3 | 9 | 20.8 | 36 |
| Reference | 16.2 | 17 | 19.4 | 7 | 17.2 | 24 |
| Cataloging | 26.8 | 23 | 20.6 | 5 | 25.7 | 28 |
| Serials | 23.7 | 6 | 9.0 | 1 | 21.6 | 7 |
| Documents/Maps | 29.3 | 7 | 9.5 | 2 | 24.9 | 9 |
| Circulation | 17.1 | 19 | 12.5 | 8 | 15.7 | 27 |
| Rare Books/Manuscripts | 13.8 | 4 |  | . |  | 13.8 |
| Computer Systems | 23.5 | 2 | 13.5 | 4 | 16.8 | 4 |
| Other | 20.2 | 17 | 15.7 | 11 | 18.5 | 6 |
|  |  |  |  |  |  |  |
| Public services | 13.7 | 9 | 13.9 | 7 | 13.8 | 16 |
| Technical services | 16.1 | 14 | 8.7 | 6 | 13.9 | 20 |
| Administration | 16.4 | 10 | 26.0 | 1 | 17.3 | 11 |
| Reference | 12.2 | 144 | 11.2 | 82 | 11.9 | 226 |
| Cataloger | 19.7 | 33 | 18.8 | 10 | 19.5 | 43 |
| All Positions |  |  |  |  |  |  |

. No positions were reported in this category.

Table 48: Number and Average Salaries of ARL University Law Librarians by Years of Experience and Sex, FY 2011-2012

| Experience | Women |  | Men |  | Total |  | $\% \text { of }$ <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Salary | No. | Salary | No. | Salary | No. |  |
| 0-3 years | \$60,349 | 53 | \$62,319 | 34 | \$61,119 | 87 | $12 \%$ |
| 4-7 years | 65,660 | 68 | 63,004 | 49 | 64,548 | 117 | 16\% |
| 8-11 years | 70,099 | 52 | 72,864 | 30 | 71,111 | 82 | 11\% |
| 12-15 years | 72,490 | 52 | 78,880 | 26 | 74,620 | 78 | $11 \%$ |
| 16-19 years | 76,074 | 50 | 93,087 | 22 | 81,272 | 72 | 10\% |
| 20-23 years | 86,448 | 44 | 93,321 | 25 | 88,938 | 69 | 9\% |
| $24-27$ years | 88,028 | 30 | 84,890 | 28 | 86,513 | 58 | 8\% |
| 28-31 years | 91,842 | 42 | 120,673 | 19 | 100,822 | 61 | 8\% |
| 32-35 years | 96,331 | 40 | 119,507 | 18 | 103,524 | 58 | 8\% |
| over 35 years | 103,120 | 51 | 118,476 | 9 | 105,423 | 60 | 8\% |
| All Positions | \$79,452 | 482 | \$83,503 | 260 | \$80,872 | 742 | 100\% |

Canadian salaries are expressed in US dollars.
\# Salary data are not published when fewer than four individuals are involved in either category.


[^0]:    Directors are included in figures for filled positions and average years of experience，but not in either the average or median salary statistics． Canadian salaries are expressed in US dollars．
    $\ddagger$ Salary data are not published when fewer than four individuals are involved．

