## US ARL UNIVERSITY LIBRARIES

Tables 28-39

Table 28: Average Salaries of US ARL University Librarians by Position and Years of Experience, FY 2012–2013, Part 1: 0 to 19 Years of Experience

|   |         | Years of Experience |        |       |        |       |         |       |         |       |
|---|---------|---------------------|--------|-------|--------|-------|---------|-------|---------|-------|
| Position  | 0–3     | years               | 4–7    | years | 8–11   | years | 12–15   | years | 16–19   | years |
|   | Salary  | No.                 | Salary | No.   | Salary | No.   | Salary  | No.   | Salary  | No.   |
| Director  |         |                     |        |       |        |       | ‡       | 1     | #       | 2     |
| Associate Director  | ‡       | 3                   | ‡      | 1     | 93,037 | 9     | 109,047 | 33    | 119,511 | 33    |
| Assistant Director  | 171,895 | 5                   | 97,593 | 4     | 94,996 | 10    | 90,685  | 15    | 107,272 | 11    |
| Head, Branch  | 71,990  | 5                   | 60,323 | 14    | 71,734 | 36    | 79,224  | 50    | 80,147  | 38    |
| Administrative Specialist                                 | 60,708  | 38                  | 58,935 | 50    | 66,077 | 54    | 66,305  | 63    | 78,336  | 47    |
| Digital Specialist  | 53,989  | 105                 | 59,074 | 186   | 66,098 | 156   | 70,608  | 193   | 71,779  | 98    |
| Functional Specialist                                     | 50,807  | 137                 | 55,230 | 219   | 57,383 | 151   | 64,113  | 129   | 67,040  | 74    |
| Subject Specialist  | 53,440  | 97                  | 56,089 | 216   | 61,721 | 178   | 66,066  | 161   | 69,502  | 135   |
| Dept. Head  |         |                     |        |       |        |       |         |       |         |       |
| Acquisitions  |         |                     | 62,752 | 9     | 69,191 | 12    | 70,419  | 16    | 70,181  | 12    |
| Research/Reference/<br>Information or Learning<br>Commons | ‡       | 1                   | 68,233 | 7     | 72,222 | 17    | 81,055  | 20    | 78,903  | 19    |
| Cataloging  | ‡       | 3                   | 63,112 | 8     | 74,555 | 15    | 66,512  | 17    | 74,218  | 16    |
| Circulation   | 63,752  | 9                   | 69,321 | 10    | 66,378 | 16    | 62,699  | 8     | 82,019  | 11    |
| Rare Books/<br>Manuscripts/Special<br>Collections         | ‡       | 2                   | ‡      | 4     | 81,250 | 6     | 72,925  | 13    | 83,887  | 11    |
| Library Technology  | ‡       | 2                   | ‡      | 5     | 87,000 | 14    | 88,606  | 13    | 98,432  | 15    |
| Other Department<br>Heads                                 | 70,495  | 17                  | 67,072 | 47    | 70,848 | 72    | 74,783  | 82    | 83,413  | 78    |
| Public Services   | 49,925  | 23                  | 53,347 | 47    | 55,727 | 33    | 59,090  | 25    | 64,557  | 9     |
| Technical Services  | 50,088  | 17                  | 50,305 | 33    | 57,608 | 15    | 61,775  | 17    | 64,001  | 7     |
| Research/Reference/<br>Instruction                        | 49,771  | 97                  | 53,461 | 151   | 56,907 | 101   | 62,485  | 99    | 64,875  | 71    |
| Cataloger/Metadata<br>Analysts                            | 47,922  | 42                  | 54,536 | 85    | 59,362 | 92    | 63,228  | 83    | 63,979  | 58    |
| All Positions:  | 54,594  | 603                 | 56,910 | 1,096 | 63,685 | 987   | 69,756  | 1,038 | 75,747  | 745   |

Excludes Canadian libraries. See Table 41 for salaries of Canadian librarians expressed in Canadian dollars.

<sup>\*</sup> Salary data are not published when fewer than four individuals are involved. When this applies to only one position category, a second category is also not published.

<sup>.</sup> No positions reported in this category.

Table 28: Average Salaries of US ARL University Librarians by Position and Years of Experience, FY 2012–2013, Part 2: 20 to over 35 Years of Experience

|   |         | Years of Experience |         |       |         |       |         |       |         |       |
|---|---------|---------------------|---------|-------|---------|-------|---------|-------|---------|-------|
| Position  | 20–23   | years               | 24–27   | years | 28–31   | years | 32–35   | years | over 35 | years |
|   | Salary  | No.                 | Salary  | No.   | Salary  | No.   | Salary  | No.   | Salary  | No.   |
| Director  | 219,008 | 6                   | 231,787 | 8     | 214,804 | 10    | 217,602 | 23    | 224,799 | 46    |
| Associate Director  | 126,511 | 36                  | 130,573 | 40    | 124,328 | 37    | 126,063 | 49    | 137,386 | 51    |
| Assistant Director  | 111,392 | 10                  | 121,281 | 15    | 111,679 | 21    | 121,689 | 21    | 123,625 | 15    |
| Head, Branch  | 79,507  | 36                  | 87,938  | 47    | 83,393  | 45    | 93,494  | 39    | 97,535  | 49    |
| Administrative Specialist                                 | 75,893  | 42                  | 72,273  | 49    | 82,782  | 36    | 87,948  | 20    | 90,130  | 19    |
| Digital Specialist  | 75,692  | 81                  | 74,386  | 66    | 81,547  | 34    | 78,654  | 30    | 85,087  | 11    |
| Functional Specialist                                     | 68,093  | 77                  | 68,819  | 71    | 75,917  | 44    | 79,777  | 39    | 85,254  | 35    |
| Subject Specialist  | 72,167  | 119                 | 73,087  | 109   | 77,553  | 85    | 81,317  | 72    | 80,870  | 94    |
| Dept. Head  |         |                     |         |       |         |       |         |       |         |       |
| Acquisitions  | 71,574  | 10                  | 78,258  | 15    | 78,550  | 12    | 74,123  | 14    | 99,732  | 7     |
| Research/Reference/<br>Information or Learning<br>Commons | 86,964  | 15                  | 83,434  | 17    | 85,013  | 13    | ‡       | 6     | 100,358 | 7     |
| Cataloging  | 82,556  | 23                  | 80,338  | 20    | 81,808  | 15    | 89,288  | 17    | #       | 7     |
| Circulation   | 70,210  | 9                   | 81,759  | 9     | 75,689  | 12    | 80,825  | 6     | 83,031  | 10    |
| Rare Books/<br>Manuscripts/Special<br>Collections         | 92,731  | 12                  | 89,024  | 16    | 107,323 | 13    | 100,361 | 7     | 96,135  | 10    |
| Library Technology  | 97,847  | 14                  | 106,733 | 7     | 99,585  | 14    | 113,051 | 6     |         |       |
| Other Department<br>Heads                                 | 83,885  | 58                  | 85,401  | 54    | 87,449  | 47    | 96,344  | 37    | 96,997  | 56    |
| Public Services   | 67,905  | 14                  | 69,783  | 8     | 58,544  | 10    | 77,451  | 7     | 75,888  | 8     |
| Technical Services  | 57,202  | 7                   | 67,213  | 14    | 64,750  | 9     | ‡       | 3     | ‡       | 5     |
| Research/Reference/<br>Instruction                        | 64,123  | 66                  | 70,117  | 60    | 71,659  | 52    | 73,263  | 42    | 74,033  | 49    |
| Cataloger/Metadata<br>Analysts                            | 65,561  | 56                  | 67,125  | 60    | 72,214  | 49    | 71,200  | 40    | 73,704  | 58    |
| All Positions:  | 78,361  | 691                 | 81,438  | 685   | 86,105  | 558   | 95,703  | 478   | 102,957 | 537   |

Excludes Canadian libraries. See Table 41 for salaries of Canadian librarians expressed in Canadian dollars.

<sup>\*</sup> Salary data are not published when fewer than four individuals are involved. When this applies to only one position category, a second category is also not published.

<sup>.</sup> No positions reported in this category.

Table 29: Average Salaries of Minority US ARL University Librarians by Position and Years of Experience, FY 2012–2013, Part 1: 0 to 19 Years of Experience

|   | Years of Experience |       |        |       |        |       |         |       |        |       |
|---|---------------------|-------|--------|-------|--------|-------|---------|-------|--------|-------|
| Position  | 0–3                 | years | 4–7    | years | 8–11   | years | 12–15   | years | 16–19  | years |
|   | Salary              | No.   | Salary | No.   | Salary | No.   | Salary  | No.   | Salary | No.   |
| Director  |                     |       |        |       |        |       |         | .     | #      | 2     |
| Associate Director  |                     |       |        |       | #      | 1     | 123,013 | 6     | #      | 3     |
| Assistant Director  |                     |       |        | .     | ‡      | 1     | ‡       | 3     | ‡      | 1     |
| Head, Branch  |                     |       |        | .     | ‡      | 2     | 75,066  | 11    | 64,472 | 7     |
| Administrative Specialist                                 | 68,783              | 8     | 60,245 | 8     | 62,224 | 13    | 61,324  | 7     | 68,159 | 6     |
| Digital Specialist  | 54,496              | 19    | 61,937 | 33    | 65,370 | 30    | 69,416  | 32    | 71,990 | 11    |
| Functional Specialist                                     | 52,831              | 24    | 56,557 | 15    | 55,238 | 20    | 71,046  | 11    | 71,945 | 7     |
| Subject Specialist  | 50,402              | 17    | 56,077 | 51    | 61,222 | 34    | 68,939  | 32    | 70,539 | 37    |
| Dept. Head  |                     |       |        |       |        |       |         |       |        |       |
| Acquisitions  |                     |       | #      | 3     | 70,117 | 4     |         |       | ‡      | 1     |
| Research/Reference/<br>Information or Learning<br>Commons |                     |       |        |       | 71,340 | 4     | ‡       | 1     | ‡      | 1     |
| Cataloging  |                     |       | #      | 2     | ‡      | 2     | 70,392  | 6     | 75,174 | 6     |
| Circulation   |                     |       | 69,777 | 4     | ‡      | 3     |         | .     | ‡      | 1     |
| Rare Books/<br>Manuscripts/Special<br>Collections         |                     |       |        |       | ‡      | 1     | #       | 1     | ‡      | 1     |
| Library Technology  | ‡                   | 1     | #      | 2     | ‡      | 3     | ‡       | 2     | ‡      | 1     |
| Other Department<br>Heads                                 |                     |       | ‡      | 3     | 57,280 | 4     | 74,123  | 5     | 77,532 | 14    |
| Public Services   | 48,780              | 4     | 54,529 | 4     | 56,508 | 5     | 52,951  | 6     |        |       |
| Technical Services  | 48,349              | 8     | 52,382 | 10    | ‡      | 3     | ‡       | 2     |        |       |
| Research/Reference/<br>Instruction                        | 51,996              | 13    | 54,944 | 31    | 61,614 | 19    | 60,530  | 11    | 68,944 | 9     |
| Cataloger/Metadata<br>Analysts                            | 51,163              | 8     | 56,460 | 19    | 58,231 | 20    | 64,821  | 14    | 59,724 | 8     |
| All Positions:  | 53,573              | 102   | 58,074 | 185   | 62,780 | 169   | 70,859  | 150   | 76,292 | 116   |

Excludes Canadian libraries.

<sup>\*</sup> Salary data are not published when fewer than four individuals are involved. When this applies to only one position category, a second category is also not published.

<sup>.</sup> No positions reported in this category.

Table 29: Average Salaries of Minority US ARL University Librarians by Position and Years of Experience, FY 2012–2013, Part 2: 20 to over 35 Years of Experience

|   |         | Years of Experience |         |       |        |       |        |       |         |       |
|---|---------|---------------------|---------|-------|--------|-------|--------|-------|---------|-------|
| Position  | 20–23   | years               | 24–27   | years | 28–31  | years | 32–35  | years | over 35 | years |
|   | Salary  | No.                 | Salary  | No.   | Salary | No.   | Salary | No.   | Salary  | No.   |
| Director  |         | .                   | #       | 1     |        |       |        |       | #       | 3     |
| Associate Director  | 129,357 | 4                   | #       | 2     | ‡      | 1     | #      | 3     | 147,027 | 6     |
| Assistant Director  | ‡       | 1                   | #       | 2     | #      | 3     | #      | 2     | #       | 1     |
| Head, Branch  | ‡       | 2                   | #       | 3     | 71,400 | 4     | #      | 2     | #       | 3     |
| Administrative Specialist                                 | 80,698  | 7                   | 70,021  | 10    | #      | 2     | 71,477 | 5     | #       | 4     |
| Digital Specialist  | 68,637  | 13                  | 77,376  | 13    | #      | 2     | #      | 2     | #       | 1     |
| Functional Specialist                                     | 70,369  | 12                  | 67,778  | 5     | ‡      | 2     | #      | 2     | #       | 3     |
| Subject Specialist  | 73,305  | 20                  | 76,823  | 19    | 67,902 | 6     | 82,899 | 9     | 80,773  | 11    |
| Dept. Head  |         |                     |         |       |        |       |        |       |         |       |
| Acquisitions  |         | .                   |         |       | #      | 1     | #      | 1     |         |       |
| Research/Reference/<br>Information or Learning<br>Commons |         |                     | ‡       | 2     | ‡      | 2     | ‡      | 2     |         |       |
| Cataloging  | #       | 3                   | ‡       | 2     | ‡      | 1     |        |       | #       | 2     |
| Circulation   |         |                     |         |       | #      | 1     | #      | 1     | #       | 1     |
| Rare Books/<br>Manuscripts/Special<br>Collections         | ‡       | 1                   | ‡       | 1     |        | ٠     | ‡      | 1     | ‡       | 1     |
| Library Technology  | #       | 3                   |         |       | ‡      | 1     | #      | 1     |         |       |
| Other Department<br>Heads                                 | 89,933  | 9                   | 101,324 | 10    | 79,668 | 5     | ‡      | 3     | 107,261 | 8     |
| Public Services   | ‡       | 3                   | ‡       | 1     | ‡      | 1     |        |       | #       | 1     |
| Technical Services  | ‡       | 1                   |         |       |        |       |        | .     | #       | 2     |
| Research/Reference/<br>Instruction                        | 74,524  | 8                   | 76,587  | 7     | #      | 3     | 71,432 | 6     | #       | 5     |
| Cataloger/Metadata<br>Analysts                            | 75,685  | 6                   | 57,473  | 10    | 61,575 | 9     | ‡      | 3     | ‡       | 6     |
| All Positions:  | 80,002  | 93                  | 81,311  | 88    | 74,485 | 44    | 83,650 | 43    | 98,772  | 58    |

Excludes Canadian libraries.

 $<sup>^{\</sup>dagger}$  Salary data are not published when fewer than four individuals are involved. When this applies to only one position category, a second category is also not published.

<sup>.</sup> No positions reported in this category.

Table 30: Number and Average Salaries of US ARL University Librarians by Position and Sex, FY 2012–2013

|  | Woм     | EN    | М       | EN    | Tot     | TAL   |
|--|---------|-------|---------|-------|---------|-------|
| Position   | Salary  | No.   | Salary  | No.   | Salary  | No.   |
| Director   | 221,447 | 58    | 224,730 | 38    | 222,746 | 96    |
| Associate Director                                 | 121,703 | 173   | 129,285 | 119   | 124,793 | 292   |
| Assistant Director                                 | 110,025 | 71    | 118,152 | 56    | 113,609 | 127   |
| Head, Branch                                       | 81,276  | 224   | 87,121  | 135   | 83,474  | 359   |
| Administrative Specialist                          | 70,551  | 300   | 73,694  | 118   | 71,438  | 418   |
| Digital Specialist                                 | 66,577  | 380   | 67,999  | 580   | 67,436  | 960   |
| Functional Specialist                              | 60,959  | 606   | 63,719  | 370   | 62,005  | 976   |
| Subject Specialist                                 | 65,572  | 806   | 69,688  | 460   | 67,068  | 1,266 |
| Dept. Head   |         |       |         |       |         |       |
| Acquisitions                                       | 74,049  | 72    | 74,299  | 35    | 74,131  | 107   |
| Research/Reference/Information or Learning Commons | 81,545  | 83    | 82,816  | 39    | 81,951  | 122   |
| Cataloging   | 78,118  | 100   | 76,800  | 41    | 77,735  | 141   |
| Circulation  | 73,560  | 64    | 72,672  | 36    | 73,241  | 100   |
| Rare Books/Manuscripts/Special<br>Collections      | 88,626  | 49    | 89,959  | 45    | 89,264  | 94    |
| Library Technology                                 | 93,684  | 20    | 95,540  | 70    | 95,128  | 90    |
| Other Department Heads                             | 80,176  | 348   | 83,864  | 200   | 81,522  | 548   |
| Public Services                                    | 58,697  | 127   | 58,631  | 57    | 58,677  | 184   |
| Technical Services                                 | 58,803  | 91    | 56,443  | 36    | 58,134  | 127   |
| Research/Reference/Instruction                     | 61,289  | 566   | 61,355  | 222   | 61,308  | 788   |
| Cataloger/Metadata Analysts                        | 63,050  | 433   | 63,832  | 190   | 63,288  | 623   |
| All Positions:                                     | 72,130  | 4,571 | 75,974  | 2,847 | 73,605  | 7,418 |

 $Excludes \ Canadian \ libraries. \ See \ Table \ 42 \ for \ salaries \ of \ Canadian \ librarians \ expressed \ in \ Canadian \ dollars. \ Excludes \ medical \ and \ law \ libraries.$ 

 $<sup>\</sup>ddagger$  Salary data are not published when fewer than four individuals are involved in either category.

<sup>.</sup> No positions reported in this category.

TABLE 31: NUMBER AND AVERAGE SALARIES OF MINORITY US ARL UNIVERSITY LIBRARIANS BY Position and Sex, FY 2012–2013

|  | Wom     | EN  | Mı      | EN  | To      | ΓAL   |
|--|---------|-----|---------|-----|---------|-------|
| Position   | Salary  | No. | Salary  | No. | Salary  | No.   |
| Director   | ‡       | 4   | ‡       | 2   | 218,030 | 6     |
| Associate Director                                 | 120,388 | 17  | 144,267 | 9   | 128,654 | 26    |
| Assistant Director                                 | 107,220 | 8   | 127,249 | 6   | 115,804 | 14    |
| Head, Branch                                       | 73,192  | 23  | 79,592  | 11  | 75,263  | 34    |
| Administrative Specialist                          | 67,993  | 53  | 71,665  | 17  | 68,885  | 70    |
| Digital Specialist                                 | 64,247  | 64  | 67,676  | 92  | 66,269  | 156   |
| Functional Specialist                              | 60,488  | 71  | 64,420  | 30  | 61,656  | 101   |
| Subject Specialist                                 | 64,806  | 173 | 69,374  | 63  | 66,025  | 236   |
| Dept. Head   |         |     |         |     |         |       |
| Acquisitions                                       | #       | 9   | ‡       | 1   | 71,215  | 10    |
| Research/Reference/Information or Learning Commons | ‡       | 11  | ‡       | 1   | 79,576  | 12    |
| Cataloging   | #       | 21  | ‡       | 3   | 74,072  | 24    |
| Circulation  | 68,222  | 5   | 80,056  | 6   | 74,677  | 11    |
| Rare Books/Manuscripts/Special<br>Collections      | 81,542  | 7   |         | •   | 81,542  | 7     |
| Library Technology                                 | 91,188  | 5   | 107,836 | 9   | 101,890 | 14    |
| Other Department Heads                             | 86,971  | 39  | 84,098  | 22  | 85,935  | 61    |
| Public Services                                    | 55,764  | 21  | 62,675  | 4   | 56,870  | 25    |
| Technical Services                                 | 52,998  | 20  | 54,362  | 6   | 53,313  | 26    |
| Research/Reference/Instruction                     | 61,719  | 86  | 67,233  | 26  | 62,999  | 112   |
| Cataloger/Metadata Analysts                        | 60,254  | 84  | 66,427  | 19  | 61,393  | 103   |
| All Positions:                                     | 68,164  | 721 | 74,461  | 327 | 70,129  | 1,048 |

Excludes Canadian libraries.

<sup>‡</sup> Salary data are not published when fewer than four individuals are involved in either category. . No positions reported in this category.

Table 32: Number and Average Salaries of US ARL University Librarians by Position and Sex, Specialist Breakdown, FY 2012–2013

|   | Wомі    | EN    | MEN     | ı     | Тота    | L     |
|---|---------|-------|---------|-------|---------|-------|
| Position  | Salary  | No.   | Salary  | No.   | Salary  | No.   |
| Director  | 221,447 | 58    | 224,730 | 38    | 222,746 | 96    |
| Associate Director  | 121,703 | 173   | 129,285 | 119   | 124,793 | 292   |
| Assistant Director  | 110,025 | 71    | 118,152 | 56    | 113,609 | 127   |
| Head, Branch  | 81,276  | 224   | 87,121  | 135   | 83,474  | 359   |
| Dept. Head  |         |       |         |       |         |       |
| Acquisitions  | 74,049  | 72    | 74,299  | 35    | 74,131  | 107   |
| Cataloging  | 78,118  | 100   | 76,800  | 41    | 77,735  | 141   |
| Circulation   | 73,560  | 64    | 72,672  | 36    | 73,241  | 100   |
| Library Technology  | 93,684  | 20    | 95,540  | 70    | 95,128  | 90    |
| Rare Book/Manuscripts/Special Collections   | 88,626  | 49    | 89,959  | 45    | 89,264  | 94    |
| Research/Reference/Info or Learning Commons   | 81,545  | 83    | 82,816  | 39    | 81,951  | 122   |
| Other Department Heads  | 80,176  | 348   | 83,864  | 200   | 81,522  | 548   |
| Admin Specialist (no subgroup); Admin support,<br>Marketing/Comm/IP Permissions; Other Admin      | 65,560  | 130   | 73,377  | 43    | 67,503  | 173   |
| Business Manager  | 74,517  | 78    | 71,488  | 55    | 73,264  | 133   |
| Human Resources   | 72,716  | 60    | 75,979  | 7     | 73,057  | 67    |
| Development/Advancement   | 77,104  | 32    | 82,842  | 13    | 78,762  | 45    |
| Digital Specialist (no subgroup), Scholarly<br>Communications, Institutional Repository Curator   | 66,261  | 49    | 64,197  | 28    | 65,510  | 77    |
| IT, Systems   | 70,654  | 100   | 67,615  | 227   | 68,545  | 327   |
| IT, Web Developer   | 62,695  | 62    | 65,590  | 85    | 64,369  | 147   |
| IT, Programer   | 70,045  | 63    | 71,529  | 190   | 71,159  | 253   |
| Digital Acquisitions  | 64,070  | 59    | 55,518  | 14    | 62,430  | 73    |
| Digital Collections Curation  | 61,847  | 47    | 65,281  | 36    | 63,336  | 83    |
| Functional Specialist (no subgroup), Coordinator,<br>Team Leader (non-supervisory responsibility) | 61,518  | 108   | 61,537  | 63    | 61,525  | 171   |
| Archivists  | 59,648  | 315   | 66,266  | 198   | 62,202  | 513   |
| Assessment, Management Info Systems, Planning   | 66,081  | 33    | 64,143  | 11    | 65,596  | 44    |
| Media Specialists   | 58,820  | 42    | 56,108  | 63    | 57,193  | 105   |
| Preservation, including digital collections   | 63,490  | 108   | 66,799  | 35    | 64,300  | 143   |
| Subject Specialist  | 65,572  | 806   | 69,688  | 460   | 67,068  | 1,266 |
| Catalogers/Metadata analysts  | 63,050  | 433   | 63,832  | 190   | 63,288  | 623   |
| Research/Reference/Instruction  | 61,289  | 566   | 61,355  | 222   | 61,308  | 788   |
| Public Services   | 58,697  | 127   | 58,631  | 57    | 58,677  | 184   |
| Technical Services  | 58,803  | 91    | 56,443  | 36    | 58,134  | 127   |
| All Positions:  | 72,130  | 4,571 | 75,974  | 2,847 | 73,605  | 7,418 |

 $Excludes\ Canadian\ libraries.\ See\ Table\ 43\ for\ salaries\ of\ Canadian\ librarians\ expressed\ in\ Canadian\ dollars.$   $Excludes\ medical\ and\ law\ libraries.$ 

Table 33: Number and Average Salaries of Minority US ARL University Librarians by Position and Sex, Specialist Breakdown, FY 2012–2013

|   | Wome    | EN  | Men     | ı   | Тота    | L     |
|---|---------|-----|---------|-----|---------|-------|
| Position  | Salary  | No. | Salary  | No. | Salary  | No.   |
| Director  | ‡       | 4   | ‡       | 2   | 218,030 | 6     |
| Associate Director  | 120,388 | 17  | 144,267 | 9   | 128,654 | 26    |
| Assistant Director  | 107,220 | 8   | 127,249 | 6   | 115,804 | 14    |
| Head, Branch  | 73,192  | 23  | 79,592  | 11  | 75,263  | 34    |
| Dept. Head  |         |     |         |     |         |       |
| Acquisitions  | ‡       | 9   | #       | 1   | 71,215  | 10    |
| Cataloging  | ‡       | 21  | #       | 3   | 74,072  | 24    |
| Circulation   | 68,222  | 5   | 80,056  | 6   | 74,677  | 11    |
| Library Technology  | 91,188  | 5   | 107,836 | 9   | 101,890 | 14    |
| Rare Book/Manuscripts/Special Collections   | 81,542  | 7   |         |     | 81,542  | 7     |
| Research/Reference/Info or Learning Commons   | #       | 11  | #       | 1   | 79,576  | 12    |
| Other Department Heads  | 86,971  | 39  | 84,098  | 22  | 85,935  | 61    |
| Admin Specialist (no subgroup); Admin support,<br>Marketing/Comm/IP Permissions; Other Admin      | 68,374  | 15  | 74,829  | 6   | 70,219  | 21    |
| Business Manager  | 66,578  | 19  | 59,702  | 9   | 64,368  | 28    |
| Human Resources   | 70,849  | 16  |         |     | 70,849  | 16    |
| Development/Advancement   | ‡       | 3   | #       | 2   | 82,295  | 5     |
| Digital Specialist (no subgroup), Scholarly<br>Communications, Institutional Repository Curator   | #       | 4   | #       | 1   | 62,895  | 5     |
| IT, Systems   | 67,145  | 19  | 68,433  | 48  | 68,068  | 67    |
| IT, Web Developer   | 61,077  | 11  | 66,422  | 11  | 63,750  | 22    |
| IT, Programer   | 63,870  | 15  | 68,193  | 27  | 66,649  | 42    |
| Digital Acquisitions  | #       | 8   | #       | 1   | 60,409  | 9     |
| Digital Collections Curation  | 64,613  | 7   | 66,318  | 4   | 65,233  | 11    |
| Functional Specialist (no subgroup), Coordinator,<br>Team Leader (non-supervisory responsibility) | 59,849  | 16  | 58,392  | 6   | 59,452  | 22    |
| Archivists  | 63,174  | 36  | 69,702  | 14  | 65,002  | 50    |
| Assessment, Management Info Systems, Planning   | #       | 4   | #       | 1   | 58,186  | 5     |
| Media Specialists   | 55,136  | 9   | 56,443  | 7   | 55,707  | 16    |
| Preservation, including digital collections   | ‡       | 6   | #       | 2   | 60,872  | 8     |
| Subject Specialist  | 64,806  | 173 | 69,374  | 63  | 66,025  | 236   |
| Catalogers/Metadata analysts  | 60,254  | 84  | 66,427  | 19  | 61,393  | 103   |
| Research/Reference/Instruction  | 61,719  | 86  | 67,233  | 26  | 62,999  | 112   |
| Public Services   | 55,764  | 21  | 62,675  | 4   | 56,870  | 25    |
| Technical Services  | 52,998  | 20  | 54,362  | 6   | 53,313  | 26    |
| All Positions:  | 68,164  | 721 | 74,461  | 327 | 70,129  | 1,048 |

Excludes Canadian libraries. Excludes medical and law libraries.

‡ Salary data are not published when fewer than four individuals are involved in either category.

Table 34: Number and Average Years of Experience of US ARL University Librarians by Position and Sex, FY 2012–2013

|  | Wo    | MEN   | М     | EN    | То    | TAL   |
|--|-------|-------|-------|-------|-------|-------|
| Position   | Years | No.   | Years | No.   | Years | No.   |
| Director   | 34.4  | 58    | 34.2  | 38    | 34.3  | 96    |
| Associate Director                                 | 26.6  | 173   | 25.5  | 119   | 26.2  | 292   |
| Assistant Director                                 | 23.8  | 71    | 23.8  | 56    | 23.8  | 127   |
| Head, Branch                                       | 22.5  | 224   | 24.1  | 135   | 23.1  | 359   |
| Administrative Specialist                          | 17.3  | 300   | 16.6  | 118   | 17.1  | 418   |
| Digital Specialist                                 | 14.2  | 380   | 12.6  | 580   | 13.3  | 960   |
| Functional Specialist                              | 12.9  | 606   | 15.1  | 370   | 13.7  | 976   |
| Subject Specialist                                 | 16.7  | 806   | 17.7  | 460   | 17.1  | 1,266 |
| Dept. Head   |       |       |       |       |       |       |
| Acquisitions                                       | 22.4  | 72    | 19.5  | 35    | 21.4  | 107   |
| Research/Reference/Information or Learning Commons | 19.6  | 83    | 19.9  | 39    | 19.7  | 122   |
| Cataloging   | 21.4  | 100   | 20.6  | 41    | 21.1  | 141   |
| Circulation  | 19.6  | 64    | 18.5  | 36    | 19.2  | 100   |
| Rare Books/Manuscripts/Special<br>Collections      | 22.8  | 49    | 22.3  | 45    | 22.6  | 94    |
| Library Technology                                 | 21.1  | 20    | 18.2  | 70    | 18.8  | 90    |
| Other Department Heads                             | 20.4  | 348   | 19.0  | 200   | 19.9  | 548   |
| Public Services                                    | 14.1  | 127   | 11.9  | 57    | 13.4  | 184   |
| Technical Services                                 | 14.6  | 91    | 12.6  | 36    | 14.0  | 127   |
| Research/Reference/Instruction                     | 15.3  | 566   | 16.3  | 222   | 15.6  | 788   |
| Cataloger/Metadata Analysts                        | 18.2  | 433   | 18.4  | 190   | 18.3  | 623   |
| All Positions:                                     | 17.5  | 4,571 | 17.3  | 2,847 | 17.4  | 7,418 |

Excludes Canadian libraries. See Table 44 for salaries of Canadian librarians expressed in Canadian dollars. Excludes medical and law libraries. See Tables 54 and 64 for comparable figures for medical and law libraries.

Table 35: Number and Average Years of Experience of Minority US ARL University Librarians by Position and Sex, FY 2012–2013

|  | Wo    | MEN | M     | EN  | То    | TAL   |
|--|-------|-----|-------|-----|-------|-------|
| Position   | Years | No. | Years | No. | Years | No.   |
| Director   | 24.8  | 4   | 46.0  | 2   | 31.8  | 6     |
| Associate Director                                 | 25.6  | 17  | 22.9  | 9   | 24.7  | 26    |
| Assistant Director                                 | 26.1  | 8   | 20.2  | 6   | 23.6  | 14    |
| Head, Branch                                       | 19.8  | 23  | 24.4  | 11  | 21.3  | 34    |
| Administrative Specialist                          | 16.4  | 53  | 17.5  | 17  | 16.7  | 70    |
| Digital Specialist                                 | 11.7  | 64  | 12.5  | 92  | 12.2  | 156   |
| Functional Specialist                              | 11.3  | 71  | 13.6  | 30  | 12.0  | 101   |
| Subject Specialist                                 | 14.9  | 173 | 15.2  | 63  | 15.0  | 236   |
| Dept. Head   |       |     |       |     |       |       |
| Acquisitions                                       | 15.0  | 9   | 5.0   | 1   | 14.0  | 10    |
| Research/Reference/Information or Learning Commons | 20.8  | 11  | 12.0  | 1   | 20.1  | 12    |
| Cataloging   | 18.4  | 21  | 22.0  | 3   | 18.9  | 24    |
| Circulation  | 15.4  | 5   | 16.2  | 6   | 15.8  | 11    |
| Rare Books/Manuscripts/Special<br>Collections      | 23.1  | 7   |       |     | 23.1  | 7     |
| Library Technology                                 | 15.4  | 5   | 14.6  | 9   | 14.9  | 14    |
| Other Department Heads                             | 24.3  | 39  | 20.0  | 22  | 22.8  | 61    |
| Public Services                                    | 12.4  | 21  | 15.3  | 4   | 12.9  | 25    |
| Technical Services                                 | 10.3  | 20  | 4.3   | 6   | 8.9   | 26    |
| Research/Reference/Instruction                     | 13.1  | 86  | 14.9  | 26  | 13.5  | 112   |
| Cataloger/Metadata Analysts                        | 16.2  | 84  | 14.2  | 19  | 15.8  | 103   |
| All Positions:                                     | 15.5  | 721 | 15.3  | 327 | 15.4  | 1,048 |

Excludes Canadian libraries. Excludes medical and law libraries.

Table 36: Number and Average Years of Experience of US ARL University Librarians by Position and Sex, Specialist Breakdown, FY 2012–2013

|   | Wомі  | EN    | Men   | ī     | Тота  | L     |
|---|-------|-------|-------|-------|-------|-------|
| Position  | Years | No.   | Years | No.   | Years | No.   |
| Director  | 34.4  | 58    | 34.2  | 38    | 34.3  | 96    |
| Associate Director  | 26.6  | 173   | 25.5  | 119   | 26.2  | 292   |
| Assistant Director  | 23.8  | 71    | 23.8  | 56    | 23.8  | 127   |
| Head, Branch  | 22.5  | 224   | 24.1  | 135   | 23.1  | 359   |
| Dept. Head  |       |       |       |       |       |       |
| Acquisitions  | 22.4  | 72    | 19.5  | 35    | 21.4  | 107   |
| Cataloging  | 21.4  | 100   | 20.6  | 41    | 21.1  | 141   |
| Circulation   | 19.6  | 64    | 18.5  | 36    | 19.2  | 100   |
| Library Technology  | 21.1  | 20    | 18.2  | 70    | 18.8  | 90    |
| Rare Book/Manuscripts/Special Collections   | 22.8  | 49    | 22.3  | 45    | 22.6  | 94    |
| Research/Reference/Info or Learning Commons   | 19.6  | 83    | 19.9  | 39    | 19.7  | 122   |
| Other Department Heads  | 20.4  | 348   | 19.0  | 200   | 19.9  | 548   |
| Admin Specialist (no subgroup); Admin support,<br>Marketing/Comm/IP Permissions; Other Admin      | 15.9  | 130   | 18.6  | 43    | 16.6  | 173   |
| Business Manager  | 18.9  | 78    | 15.9  | 55    | 17.7  | 133   |
| Human Resources   | 20.6  | 60    | 15.7  | 7     | 20.1  | 67    |
| Development/Advancement   | 12.9  | 32    | 12.8  | 13    | 12.9  | 45    |
| Digital Specialist (no subgroup), Scholarly<br>Communications, Institutional Repository Curator   | 12.8  | 49    | 10.5  | 28    | 11.9  | 77    |
| IT, Systems   | 17.7  | 100   | 13.8  | 227   | 15.0  | 327   |
| IT, Web Developer   | 11.6  | 62    | 10.4  | 85    | 10.9  | 147   |
| IT, Programer   | 17.0  | 63    | 13.0  | 190   | 14.0  | 253   |
| Digital Acquisitions  | 12.8  | 59    | 9.9   | 14    | 12.3  | 73    |
| Digital Collections Curation  | 9.9   | 47    | 11.9  | 36    | 10.8  | 83    |
| Functional Specialist (no subgroup), Coordinator,<br>Team Leader (non-supervisory responsibility) | 12.6  | 108   | 11.8  | 63    | 12.4  | 171   |
| Archivists  | 12.4  | 315   | 16.5  | 198   | 14.0  | 513   |
| Assessment, Management Info Systems, Planning   | 13.1  | 33    | 13.9  | 11    | 13.3  | 44    |
| Media Specialists   | 13.2  | 42    | 14.8  | 63    | 14.2  | 105   |
| Preservation, including digital collections   | 14.2  | 108   | 13.3  | 35    | 14.0  | 143   |
| Subject Specialist  | 16.7  | 806   | 17.7  | 460   | 17.1  | 1,266 |
| Catalogers/Metadata analysts  | 18.2  | 433   | 18.4  | 190   | 18.3  | 623   |
| Research/Reference/Instruction  | 15.3  | 566   | 16.3  | 222   | 15.6  | 788   |
| Public Services   | 14.1  | 127   | 11.9  | 57    | 13.4  | 184   |
| Technical Services  | 14.6  | 91    | 12.6  | 36    | 14.0  | 127   |
| All Positions:  | 17.5  | 4,571 | 17.3  | 2,847 | 17.4  | 7,418 |

 $Excludes\ Canadian\ libraries.\ See\ Table\ 45\ for\ salaries\ of\ Canadian\ librarians\ expressed\ in\ Canadian\ dollars.$   $Excludes\ medical\ and\ law\ libraries.$ 

Table 37: Number and Average Years of Experience of Minority US ARL University Librarians by Position and Sex, Specialist Breakdown, FY 2012–2013

|   | Wоме  | N   | Men   |     | Тота  | L     |
|---|-------|-----|-------|-----|-------|-------|
| Position  | Years | No. | Years | No. | Years | No.   |
| Director  | 24.8  | 4   | 46.0  | 2   | 31.8  | 6     |
| Associate Director  | 25.6  | 17  | 22.9  | 9   | 24.7  | 26    |
| Assistant Director  | 26.1  | 8   | 20.2  | 6   | 23.6  | 14    |
| Head, Branch  | 19.8  | 23  | 24.4  | 11  | 21.3  | 34    |
| Dept. Head  |       |     |       |     |       |       |
| Acquisitions  | 15.0  | 9   | 5.0   | 1   | 14.0  | 10    |
| Cataloging  | 18.4  | 21  | 22.0  | 3   | 18.9  | 24    |
| Circulation   | 15.4  | 5   | 16.2  | 6   | 15.8  | 11    |
| Library Technology  | 15.4  | 5   | 14.6  | 9   | 14.9  | 14    |
| Rare Book/Manuscripts/Special Collections   | 23.1  | 7   |       |     | 23.1  | 7     |
| Research/Reference/Info or Learning Commons   | 20.8  | 11  | 12.0  | 1   | 20.1  | 12    |
| Other Department Heads  | 24.3  | 39  | 20.0  | 22  | 22.8  | 61    |
| Admin Specialist (no subgroup); Admin support,<br>Marketing/Comm/IP Permissions; Other Admin      | 16.5  | 15  | 15.0  | 6   | 16.1  | 21    |
| Business Manager  | 15.3  | 19  | 17.8  | 9   | 16.1  | 28    |
| Human Resources   | 19.8  | 16  |       |     | 19.8  | 16    |
| Development/Advancement   | 5.3   | 3   | 24.0  | 2   | 12.8  | 5     |
| Digital Specialist (no subgroup), Scholarly<br>Communications, Institutional Repository Curator   | 14.0  | 4   | 1.0   | 1   | 11.4  | 5     |
| IT, Systems   | 16.2  | 19  | 14.6  | 48  | 15.0  | 67    |
| IT, Web Developer   | 7.3   | 11  | 9.2   | 11  | 8.2   | 22    |
| IT, Programer   | 10.2  | 15  | 11.0  | 27  | 10.7  | 42    |
| Digital Acquisitions  | 13.5  | 8   | 10.0  | 1   | 13.1  | 9     |
| Digital Collections Curation  | 6.6   | 7   | 9.8   | 4   | 7.7   | 11    |
| Functional Specialist (no subgroup), Coordinator,<br>Team Leader (non-supervisory responsibility) | 10.5  | 16  | 8.0   | 6   | 9.8   | 22    |
| Archivists  | 11.8  | 36  | 12.6  | 14  | 12.0  | 50    |
| Assessment, Management Info Systems, Planning   | 10.3  | 4   | 17.0  | 1   | 11.6  | 5     |
| Media Specialists   | 12.7  | 9   | 19.6  | 7   | 15.7  | 16    |
| Preservation, including digital collections   | 9.0   | 6   | 14.5  | 2   | 10.4  | 8     |
| Subject Specialist  | 14.9  | 173 | 15.2  | 63  | 15.0  | 236   |
| Catalogers/Metadata analysts  | 16.2  | 84  | 14.2  | 19  | 15.8  | 103   |
| Research/Reference/Instruction  | 13.1  | 86  | 14.9  | 26  | 13.5  | 112   |
| Public Services   | 12.4  | 21  | 15.3  | 4   | 12.9  | 25    |
| Technical Services  | 10.3  | 20  | 4.3   | 6   | 8.9   | 26    |
| All Positions:  | 15.5  | 721 | 15.3  | 327 | 15.4  | 1,048 |

Excludes Canadian libraries. Excludes medical and law libraries.

Table 38: Number and Average Salaries of US ARL University Librarians by Years of Experience and Sex, FY 2011–2012

|                | Wor     | MEN   | Men     |       | Total   |       | % OF  |
|----------------|---------|-------|---------|-------|---------|-------|-------|
| Experience     | Salary  | No.   | Salary  | No.   | Salary  | No.   | Total |
| 0–3 years      | 53,203  | 385   | 57,050  | 218   | 54,594  | 603   | 8%    |
| 4–7 years      | 56,113  | 693   | 58,279  | 403   | 56,910  | 1,096 | 15%   |
| 8–11 years     | 61,759  | 586   | 66,500  | 401   | 63,685  | 987   | 13%   |
| 12–15 years    | 68,771  | 616   | 71,195  | 422   | 69,756  | 1,038 | 14%   |
| 16–19 years    | 73,796  | 447   | 78,674  | 298   | 75,747  | 745   | 10%   |
| 20–23 years    | 76,792  | 414   | 80,707  | 277   | 78,361  | 691   | 9%    |
| 24–27 years    | 79,332  | 435   | 85,102  | 250   | 81,438  | 685   | 9%    |
| 28–31 years    | 85,486  | 358   | 87,215  | 200   | 86,105  | 558   | 8%    |
| 32–35 years    | 93,197  | 282   | 99,307  | 196   | 95,703  | 478   | 6%    |
| over 35 years  | 100,306 | 355   | 108,129 | 182   | 102,957 | 537   | 7%    |
| All Positions: | 72,130  | 4,571 | 75,974  | 2,847 | 73,605  | 7,418 | 100%  |

 $Excludes\ Canadian\ libraries.\ See\ Table\ 46\ for\ salaries\ of\ Canadian\ librarians\ expressed\ in\ Canadian\ dollars.$   $Excludes\ medical\ and\ law\ libraries.$ 

Table 39: Number and Average Salaries of Minority US ARL University Librarians by Years of Experience and Sex, FY 2011–2012

|                | Wo     | Women Men |         | TOTAL |        | % OF  |       |
|----------------|--------|-----------|---------|-------|--------|-------|-------|
| Experience     | Salary | No.       | Salary  | No.   | Salary | No.   | Total |
| 0–3 years      | 52,818 | 78        | 56,028  | 24    | 53,573 | 102   | 10%   |
| 4–7 years      | 56,842 | 123       | 60,517  | 62    | 58,074 | 185   | 18%   |
| 8–11 years     | 60,128 | 121       | 69,465  | 48    | 62,780 | 169   | 16%   |
| 12–15 years    | 69,361 | 87        | 72,928  | 63    | 70,859 | 150   | 14%   |
| 16–19 years    | 76,377 | 82        | 76,088  | 34    | 76,292 | 116   | 11%   |
| 20–23 years    | 75,894 | 64        | 89,066  | 29    | 80,002 | 93    | 9%    |
| 24–27 years    | 80,158 | 65        | 84,570  | 23    | 81,311 | 88    | 8%    |
| 28–31 years    | 71,530 | 30        | 80,819  | 14    | 74,485 | 44    | 4%    |
| 32–35 years    | 80,781 | 25        | 87,634  | 18    | 83,650 | 43    | 4%    |
| over 35 years  | 91,942 | 46        | 124,956 | 12    | 98,772 | 58    | 6%    |
| All Positions: | 68,164 | 721       | 74,461  | 327   | 70,129 | 1,048 | 100%  |

Excludes Canadian libraries. Excludes medical and law libraries.