PART A: Selected Articles from the ARL Newsletter


PART B: Related Books and Articles Published in Other Sources


Funk, Cara J. “ARL and Association 3.0: Ten Management Challenges.” *portal: Libraries and the Academy* 9, no. 3 (2009): 405–10. [http://muse.jhu.edu/journals/portal_libraries_and_the_academy/toc/pla.9.3.html](http://muse.jhu.edu/journals/portal_libraries_and_the_academy/toc/pla.9.3.html)


Guthrie, Kevin M. “It Didn’t Have to Be This Way: Entrepreneurship at ARL During Duane Webster’s Tenure.” *portal: Libraries and the Academy* 9, no. 3 (July 2009): 411–18. [http://muse.jhu.edu/journals/portal_libraries_and_the_academy/toc/pla.9.3.html](http://muse.jhu.edu/journals/portal_libraries_and_the_academy/toc/pla.9.3.html)


140 · ARL Statistics 2011–2012


